

Project name	Project manager	Milestones	CMT Champion update of progress against milestones	RAGB	Budget and spend to date	Project brief saved to Vision 2020 drive
<p>Lead on the Western Growth Corridor development (Council as the developer)</p> <p>PH – Neil Murray</p>	<p>Helen Ritchie</p>	<p>Ongoing - Network rail discussions and agreement with bridges team</p> <p>Oct 2018: The final piece of Transport modelling commenced on Monday 30th July and is due for completion before the end of September. This will inform the update of the Transport Assessment. An independent highway consultancy has been engaged to review the work undertaken and provide their analysis of the findings to ensure a robust access strategy for the development. Ongoing discussions in Sept/Oct between LCC, CLC and the development consultancy team to discuss the details of the modelling work and a highway solution moving forward.</p> <p>Aug 2018: Homes England to meet with CoLC on Friday 17th August to discuss the details of the grant offer for the Local Authority Accelerated Construction (LAAC).</p> <p>Sept 2018: Work on excavating the remaining trenches to inform the Archaeology Mitigation report will</p>	<p>Project has been re-classified as an AMBER as progress has been made on several areas to move towards submission of a planning application.</p> <p>This modelling work undertaken now and the previous modelling will provide all the necessary data to update the Transport Assessment and provide all the relevant information to inform a highway solution through the development and to connect the development to the wider infrastructure network.</p> <p>Offer for £1.88M received from Homes England towards £2.2M of opening up costs for phase 1 of WGC.</p> <p>A press release was sent in advance by the Comms Team updating the public on the work to be undertaken.</p>	<p>Amber</p> <p>(Progress being made – still some key issues to resolve)</p>	<p>Additional Budget of £257,830</p> <p>Spend as at 01 Sept 18 is £34,047.55</p>	<p>Yes</p>

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		<p>commence on Monday 20th August and finish on Friday 21 September.</p> <p>Sept 2018: Ecology Reports updates to be completed.</p> <p>Subject to Executive decision 24 September 2018</p> <p>Nov 2018: Second Public Consultation to be held including flooding and transport workshops as well as drop-in sessions</p> <p>Dec 2018: Legal Agreements in place</p> <p>Jan/Feb 2019: Planning Application Submission</p>	<p>Majority additional ecology reports are complete and only one further Bat Activity Report is due in September.</p> <p>The responses from the initial public consultation were published on 2nd July 2018. 4 public and 1 statutory authority replies were received and the Comms team have formally responded to these.</p>			
<p>Implementation of a market strategy and plan to transform City Square</p> <p>PH – Neil Murray</p>	Ant Angus	April 2018: A consultation on the signage and opening hours with traders	Responses from traders to the April 2018 consultation were low and there was no consensus view from those that did respond. This makes developing a strategy for the markets with existing traders difficult.	Amber (progress slower than expected)	No capital budget identified for this project as yet	Yes

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Economic Growth Monitoring Table – September 2018

Updated: 18.09.18

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		<p>18 May 2018: 80th Birthday of the Market</p> <p>July 2018: Meeting organised to review progress to date and agree the next steps.</p> <p>August 2018: An industry specialist from NAMBA commissioned to update on previous work and to meet CMT and the Project Team to appraise options for the market.</p> <p>Sept/Oct 2018: Develop the outdoor market offer on City Square</p> <p>Nov/Dec 2018: Executive report on Markets</p>	<p>An event to celebrate the 80th birthday of the market was arranged and the Mayor attended.</p> <p>An options appraisal is required to ascertain the future use of the market to ensure that it fits in with the wider retail strategy proposals of the area. Review to include a survey of the future use and the support and potential relocation of existent business</p> <p>Interest in the outdoor market offer going well.</p>			
<p>Place based marketing for Lincoln (Visit, Invest and Live).</p> <p>Formerly: Produce an investment prospectus for Lincoln</p> <p>PH – Neil Murray</p>	<p>Amy Marshall</p>	<p>31 March 2018: Way forward in place, led by Visit Lincoln in new format</p> <p>September 2018: Soft launch of Invest Lincoln with an action plan</p> <p>Early 2019: Full public launch</p>	<p>This project has now morphed into the place based marketing brand for the city which is being worked on with Visit Lincoln.</p> <p>Development going well</p>	<p>Green (all milestones on track)</p>	<p>£10,000 for first phase of work from Industrial promotions budget</p>	<p>Yes</p>

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Build the Lincoln Transport Hub PH – Neil Murray	Maria Clayton	<p>28 Jan 2018: Opening of the bus station</p> <p>21 March 2018: Floor 4 completed</p> <p>31 March 2018: Completion of the project (practical)</p> <p>31 Oct 2018: Floor 5 completed</p> <p>30 Nov 2018: Financial completion</p> <p>08 Jan 2019: Project contract completion</p>	<p>Overall Hub performing well with positive experience feedback across all elements</p> <p>Several awards already won and more results awaited.</p> <p>5th floor to be completed. Subcontractor went into administration at end of May/early June – subsequent difficulties securing appropriate new sub-contractor. Difficulties with supply of materials and therefore difficulty protecting/providing warranty with existing product. Alternative product that meets specification now identified with very short cure time to enable it to be applied so changeable weather is less of an issue. Warranty requirements met. New subcontractor started on site with new material with revised completion date of 31 October 2018.</p>	Green (all milestones on track)	£30M No overspend	Yes
Refresh the Lincoln Growth Strategy and Action Plan to ensure it aligns with the latest evidence base and aspirations of stakeholders PH – Neil Murray	Gill Wilson	<p>Aug/Sep 2018: Reviewed government statement of local industrial strategies expected summer 2018.</p> <p>Timescales dependent upon partner organisation timescales/progress</p>	The Growth Strategy will be aligned with the Local Industrial Strategy being developed for Greater Lincolnshire (exact boundaries to be defined following LEP Boundary review outcome due 30 Sept 2018).	Green (all milestones on track)	None	Yes

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		<p>Sep-Dec 2018: Produce draft strategy aligned to emerging GLLEP Local Industrial Strategy. Key objectives and priorities.</p> <p>Jan-Feb 2019: Consult and report on draft strategy.</p> <p>March 2019: Final Strategy for adoption.</p>	<p>GLLEP is proceeding with its Local Industrial Strategy. They have completed their analysis of Brexit and Productivity that will inform this. The Lincoln Industrial Strategy and wider Lincoln Growth Strategy will be developed alongside this.</p>			
<p>Transport Group Task Force to deliver transport initiatives e.g.;</p> <ul style="list-style-type: none"> • Southern bypass/North Hykeham Relief Road • Partner in A15 improvements • City centre integration with train station • Improved regional rail connectivity • Increased Lincoln to London services • Improved bus services • More cycling/walking opportunities <p>PH – Neil Murray</p>	<p>Gill Wilson</p>	<p>Aug/Sep 18: Draft cycling/walking and bus priority routes identified.</p> <p>Oct-Dec 18: Feed in to County Council led Lincoln Transport Strategy with vision for transport in Lincoln</p> <p>Jan – Autumn 2019: Work with County and other stakeholders to produce a Lincoln Transport strategy that supports the City's Vision and Growth Strategy</p>	<p>Project working group established to forward walking and cycling strategy led by Access Lincoln.</p> <p>Working group also established to scope out priority bus routes for targeted improvement.</p> <p>Officers part of Steering Group</p> <p>Range of work being developed to support the delivery of the strategy</p>	<p>Green (all milestones on track)</p>	<p>None</p>	<p>No brief required Partnership approach to assist delivery.</p> <p>Terms of Reference in place</p>

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Develop a Business Growth & Support Strategy that sets out requirements for developing and supporting business growth, and include action plan	Mark Wheeler	<p>05 June 2017: – Scoping day to look at current service as a base for strategy development</p> <p>July-Oct 2017: - Meeting with other stakeholders to develop the strategy/evidence gathering</p> <p>2018 – Strategy being developed</p> <p>Milestones to be updated</p>	This project is on hold due to staff capacity – there are no immediate consequences as a result of the delay	Amber – intentionally placed on temporary hold		Yes
Supporting delivery of the Sustainable Urban Extensions and the wider Lincoln growth areas PH – Neil Murray	Kate Ellis	It has been agreed by the CMT Champion that milestones are to be monitored by the Central Lincolnshire Co-ordination of Delivery Group (CL COD). Therefore, milestones will not be monitored, but updates will still be provided in the next	<p>There has been a Central Lincolnshire agreement to develop a board for the Lincoln Strategy Area to co-ordinate the delivery of the Sustainable Urban Extensions in the Greater Lincoln Area. This will be monitored as it is established.</p> <p>A range of pre-application work is underway.</p>	Green (all milestones on track)	None	Partnership approach and led by CL COD so no COLC Project Brief
Utilities Infrastructure Projects PH – Neil Murray	Gill Wilson	Working with GLLEP to develop a utility infrastructure action and communication plan for inclusion in the local industrial strategy by 2020.	<p>Report has been provided to the Greater Lincolnshire Housing Infrastructure Group. The feedback was there needs to be focus on the Utilities Strategy but a solutions based work programme needs to be developed first.</p> <p>HIG agreed that a key driver is to influence the delivery plans of Anglian Water and Western Power.</p>	Green (all milestones on track)	None	No. LCC are the lead on this project. CoLC supporting.

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Greyfriars PH – Neil Murray	Mark Wheater	<p>2017: Viability study complete March HLF project Enquiry Submitted for larger bid</p> <p>October 2018: Options report to Exec</p> <p>March 2019: Progressing to second round of HLF bid</p> <p>March 2019: Submit HLF stage 2 bid.</p> <p>May 2019: AMF bid submission.</p>	<p>Heads of terms being negotiated.</p> <p>Partnership agreements being negotiated for HLF1 and 2 stages with Heritage Lincs.</p>	Green	£15,000 (Stage 1 – All spent)	Yes
Waterside East PH – Neil Murray	TBC	New phase 2 project– to be scoped and project brief developed in due course	Due to start with scoping in October 2018			Pending
Retail assessment PH – Neil Murray	Maria Clayton	New phase 2 project– to be scoped and project brief developed in due course	Due to start with scoping in January 2019			2019/2020
Creative Industries feasibility study (part of the Sincil Bank work)	Paul Carrick/ Kate Bell	<p>24 May 2018: Tender issued by University</p> <p>22 Jun 2018: Closing date for quotes and proposals</p> <p>28 Jun 2018: Supplier interviews or presentations</p> <p>09 Jul 2018: Inception meeting with chosen provider</p> <p>31 Dec 2018: Completion of feasibility study</p>	Led by the University. CoLC is supporting. This has been linked to the Sincil Bank Regeneration Scheme (Vison 2020 project) because the likely location of a hub is Sincil Bank.			Pending

